



HEXAGON
COMPOSITES

Q1

OSLO, 10 MAY 2017

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AGENDA



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- Group highlights
- Group financials & segment overview
- Outlook
- Q & A



HIGHLIGHTS FROM Q1 2017

- Growth of 42% in revenue in the LPG segment versus Q1 2016
 - Record high sales for the quarter
 - First delivery of Viseo cylinder design
- Solid Mobile Pipeline[®] sales in the quarter
 - Deliveries to North American oil & gas industry
- Substantial order received for Hydrogen gas transportation in Germany
- Cash-EBITDA generation on-track within Agility Fuel Solutions
 - Introduced Blue iQ[™] natural gas fuel product





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1ST
QUARTER 2017
FINANCIALS



FINANCIAL HIGHLIGHTS Q1 2017

Group key figures NOK million	Q1 2016			Q1 2017		
	Actual Reported basis	CNG now carved out to Agility JV	Proforma Ex xperion acquisition	Proforma Ex xperion acquisition	Xperion acquisition	Actual Reported basis
Operating Income	292	(128)	163	296	50	346
EBITDA	19	(17)	2	41	(6)	35
Net profit / (loss)	0	n.a.	n.a.	n.a.	n.a.	7

- Key factors impacting **EBITDA** this quarter:
 - Strong LPG performance
 - Solid Mobile Pipeline® Americas sales
 - Stronger Hydrogen sales
 - Relatively weak Light-Duty Vehicles performance
- Steady Agility contribution but weighed down by non-cash accounting entries
- Negative working capital movements
 - though good liquidity maintained through the cycle

**New business combination reporting*

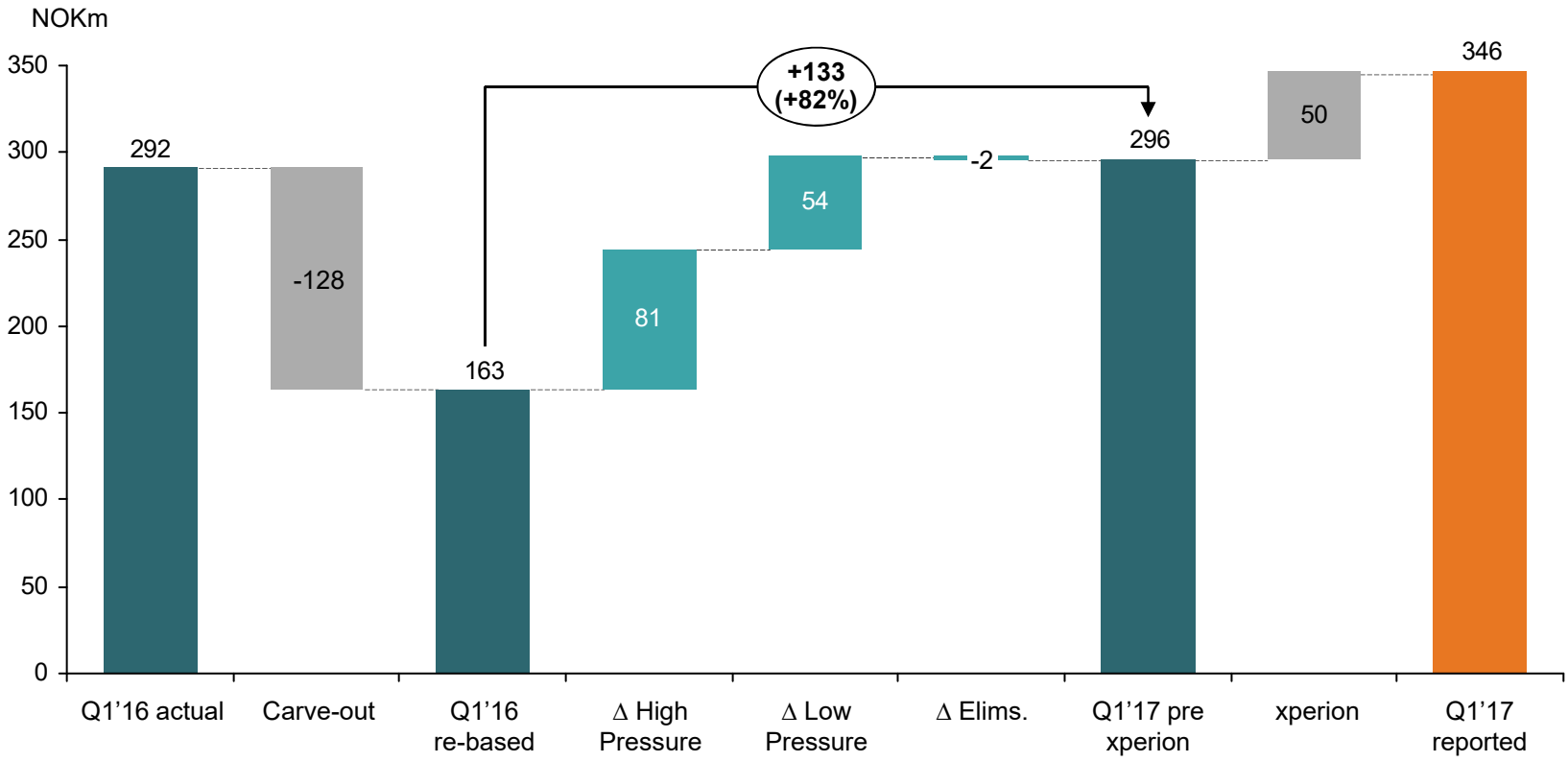
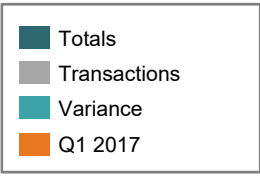


Q1 2017 GROUP INCOME STATEMENT

NOK MILLION	THREE MONTHS ENDING			FULL YEAR
	31.03.2017	31.03.2016	Variance	2016
Operating Income	346,2	291,6	54,6	1 220,5
Operating expenses	(311,1)	(273,0)	(38,1)	(1 193,8)
Exceptional Gains	0,0	0,0	0,0	348,2
EBITDA	35,1	18,6	16,4	374,9
Depreciation on tangibles	(13,3)	(14,6)	1,3	(59,8)
Amortisation and impairment	(5,1)	(0,8)	(4,3)	(15,8)
EBIT	16,6	3,2	13,4	299,3
Share of profit/(loss) from associates	(1,2)	0,0	(1,2)	2,1
Amortisation of associates intangibles	(3,5)	0,0	(3,5)	(3,6)
Other financial items (net)	(5,7)	(5,8)	0,1	14,1
Profit/(loss) before tax	6,3	(2,6)	8,8	311,9
Tax expense	1,0	3,0	(2,0)	(103,6)
Profit/(loss) after tax	7,2	0,4	6,8	208,3
<i>EBITDA %</i>	10,1 %	6,4 %		30,7 %
<i>EBIT %</i>	4,8 %	1,1 %		24,5 %
<i>NET PROFIT / (LOSS)%</i>	2,1 %	0,1 %		17,1 %

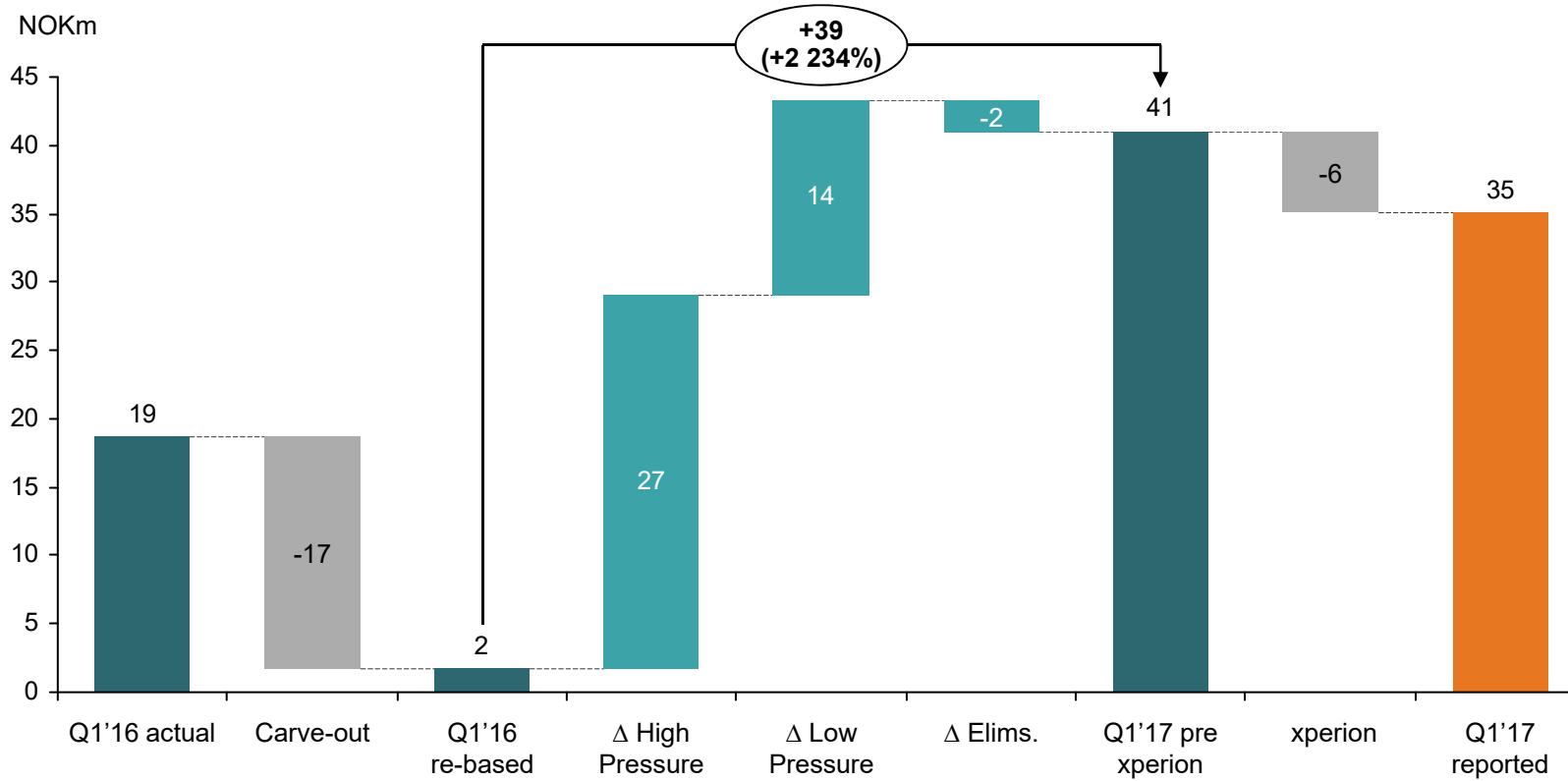
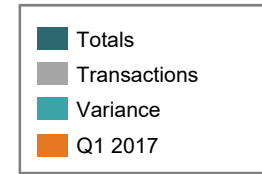
*New business combination reporting

REVENUE WALK Q1 2017



Strong underlying growth in both High and Low-Pressure segments

EBITDA WALK Q1 2017



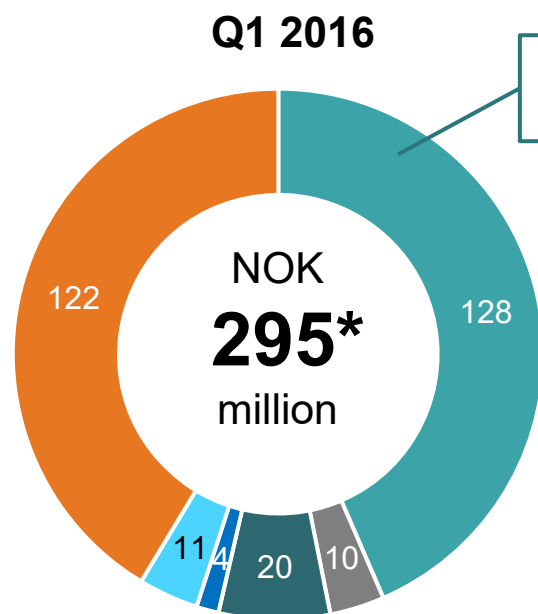
Strong underlying EBITDA growth with focus on High-Pressure segment

SEGMENT SHARES Q1 2017

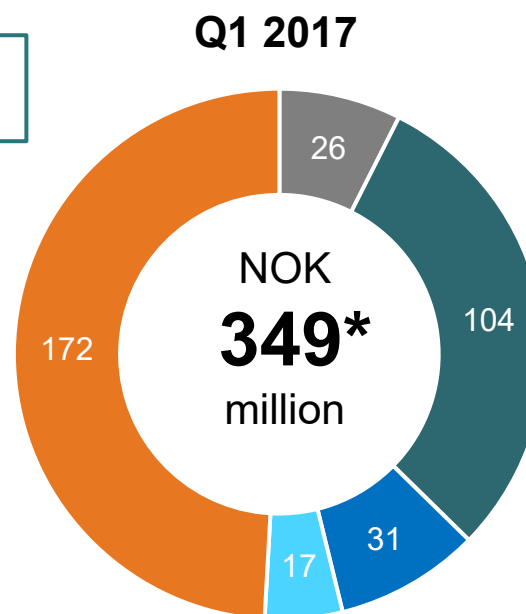
BEFORE GROUP ELIMINATIONS*



SHARE OF OPERATING INCOME



Deconsolidated from Q4 2016 onwards



- High-Pressure: CNG Automotive (Global) ex LDV
- High-Pressure: Light-Duty Vehicles (LDV)
- High-Pressure: Mobile Pipeline®
- High-Pressure: Hydrogen
- High-Pressure: MasterWorks & Other
- Low-Pressure: LPG (Propane)

- High-Pressure: Light-Duty Vehicles (LDV)
- High-Pressure: Mobile Pipeline®
- High-Pressure: Hydrogen
- High-Pressure: MasterWorks & Other
- Low-Pressure: LPG (Propane)



Q1: HIGH-PRESSURE CYLINDERS

- Solid Mobile Pipeline® sales
 - Deliveries primarily to oil & gas customer
- Hydrogen is in early growth phase and typically dilutive to results
 - However, solid product sales in quarter drove close to break-even EBITDA effect this quarter
- Light-duty vehicles impacted by product acceptance delays
- Improving profitability is still primary focus for segment



NOK MILLION	SUMMARY FINANCIALS		
	Q1 2017	Q1 2016	Variance
Operating Income	175,4	172,7	2,7
Operating expenses	(177,7)	(179,6)	1,9
EBITDA	(2,3)	(6,9)	4,6
Depreciation on tangibles	(9,0)	(9,8)	0,8
Amortisation and impairment	(5,1)	(0,8)	(4,3)
EBIT	(16,4)	(17,5)	1,1



Q1: AGILITY FUEL SOLUTIONS

- Revenues USD **40.0** million
- Reported EBITDA of USD **1.4** million;
“Adjusted” EBITDA of USD **3.5** million
- Net cash USD **1.7** million
- Strong focus on COGS, plant footprint optimization and vertical synergies has driven reasonable profit levels in stagnant market
- *Results are recorded below the line*
 - *This includes significant non-cash accounting impacts*



Q1: AGILITY FINANCIAL EFFECTS FOR GROUP REPORTING



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- Positive operating results from Agility are then diluted by the following:
 - Share-based compensation (non-cash) – **USD 1.3 million***
 - Ordinary depreciation – **USD 2.0 million**
 - Interest cost – **USD 0.4 million**
- Our 50% share of profit/(loss) in Q1 = **NOK -4.7 million** (-11 million in previous quarter Q4 2016) of which:
 - **-1.2 m** is from operations (-7.5 m in Q4 2016)
 - **-3.5 m** is depreciation from related intangible assets
- Tax effects are reported within the Group tax cost line
- Investment value recorded in the Balance Sheet = **NOK 971 million** (976 million in Q4 2016)

**IFRS adjusted figure; USD 1.9 million as reported in US GAAP*



Q1: LOW-PRESSURE CYLINDERS

- 42% year-over-year sales growth
- Deliveries primarily to traditional European markets and Qatar in the quarter
- Strong Order book as at end of quarter



NOK MILLION	SUMMARY FINANCIALS		
	Q1 2017	Q1 2016	Variance
Operating Income	175,4	121,8	53,6
Operating expenses	(135,3)	(95,8)	(39,5)
EBITDA	40,1	26,0	14,1
Depreciation on tangibles	(4,1)	(4,6)	0,5
Amortisation and impairment	0,0	0,0	0,0
EBIT	36,0	21,4	14,6



FINANCIAL POSITION V PREVIOUS QUARTER

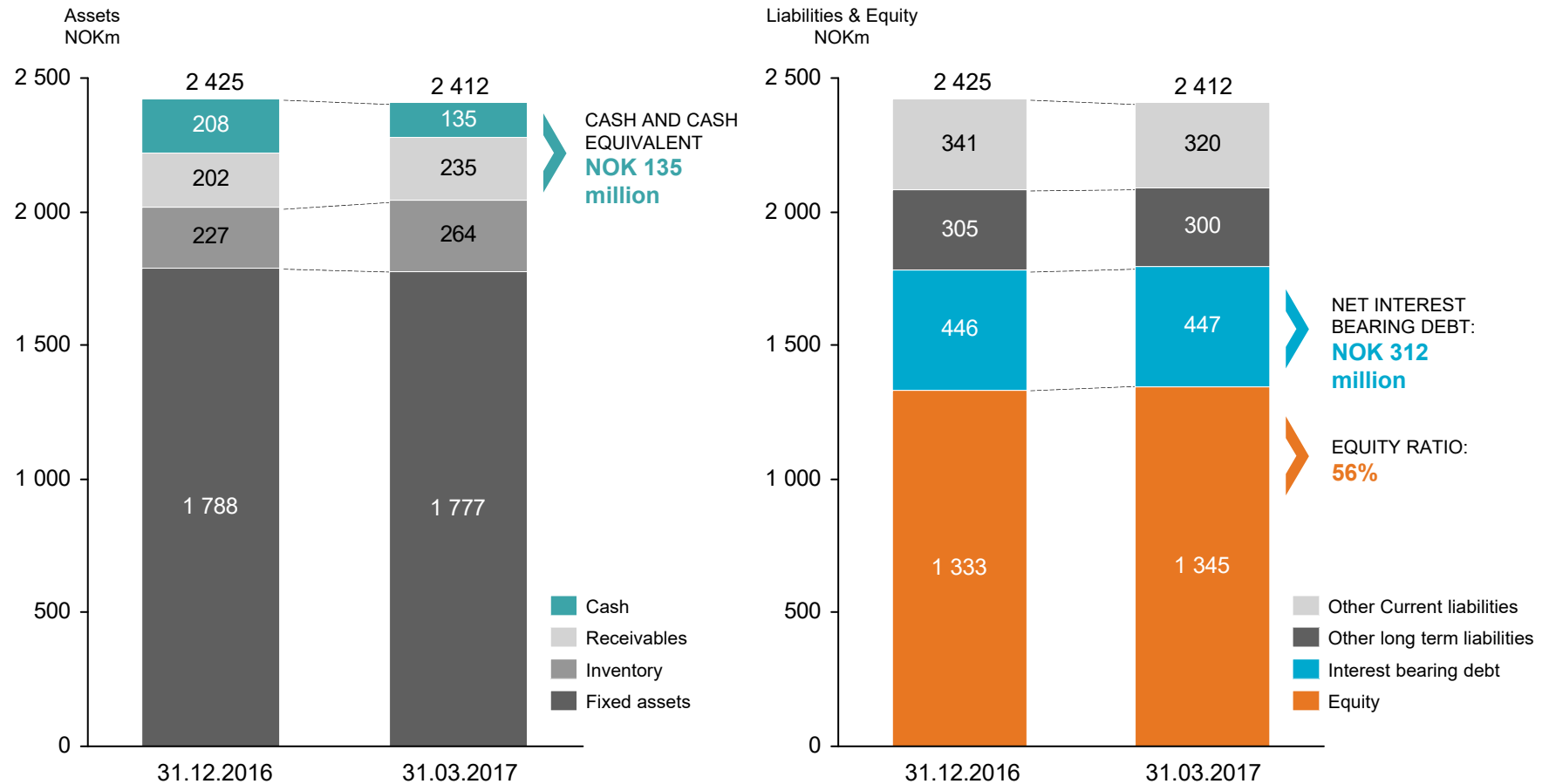
NOK MILLION	Balance sheet per		
	31.03.2017	31.12.2016	Change
Intangible assets	549,0	548,5	0,5
Tangible fixed assets	254,9	260,6	(5,6)
Investments in JVs and associates	970,8	976,0	(5,2)
Other non-current assets	2,4	2,6	(0,2)
Total Non-current Assets	1 777,1	1 787,6	(10,5)
Inventories	264,4	227,5	36,9
Receivables	235,0	201,7	33,3
Bank deposits, cash and similar	135,2	208,1	(72,9)
Total Current Assets	634,6	637,2	(2,6)
Total Assets	2 411,7	2 424,8	(13,1)
Total Equity	1 344,9	1 333,2	11,7
Long-term interest-bearing debt	432,8	431,7	1,1
Other non-current liabilities	300,0	305,3	(5,2)
Total Non-current Liabilities	732,9	737,0	(4,1)
Short-term interest-bearing debt	14,2	14,1	0,1
Other current liabilities	319,9	340,6	(20,8)
Total Current Liabilities	334,0	354,7	(20,7)
Total Liabilities	1 066,9	1 091,7	(24,8)
Total Equity and Liabilities	2 411,7	2 424,8	(13,1)

- Working capital increases driven by:
 - Inventory build-up for conversion in Q3
 - Effect of expansion in receivables driven by record LPG sales
 - Reduced payables and deferred income in USA
- Cash therefore impacted negatively in the quarter
- Otherwise stable movements in balance sheet

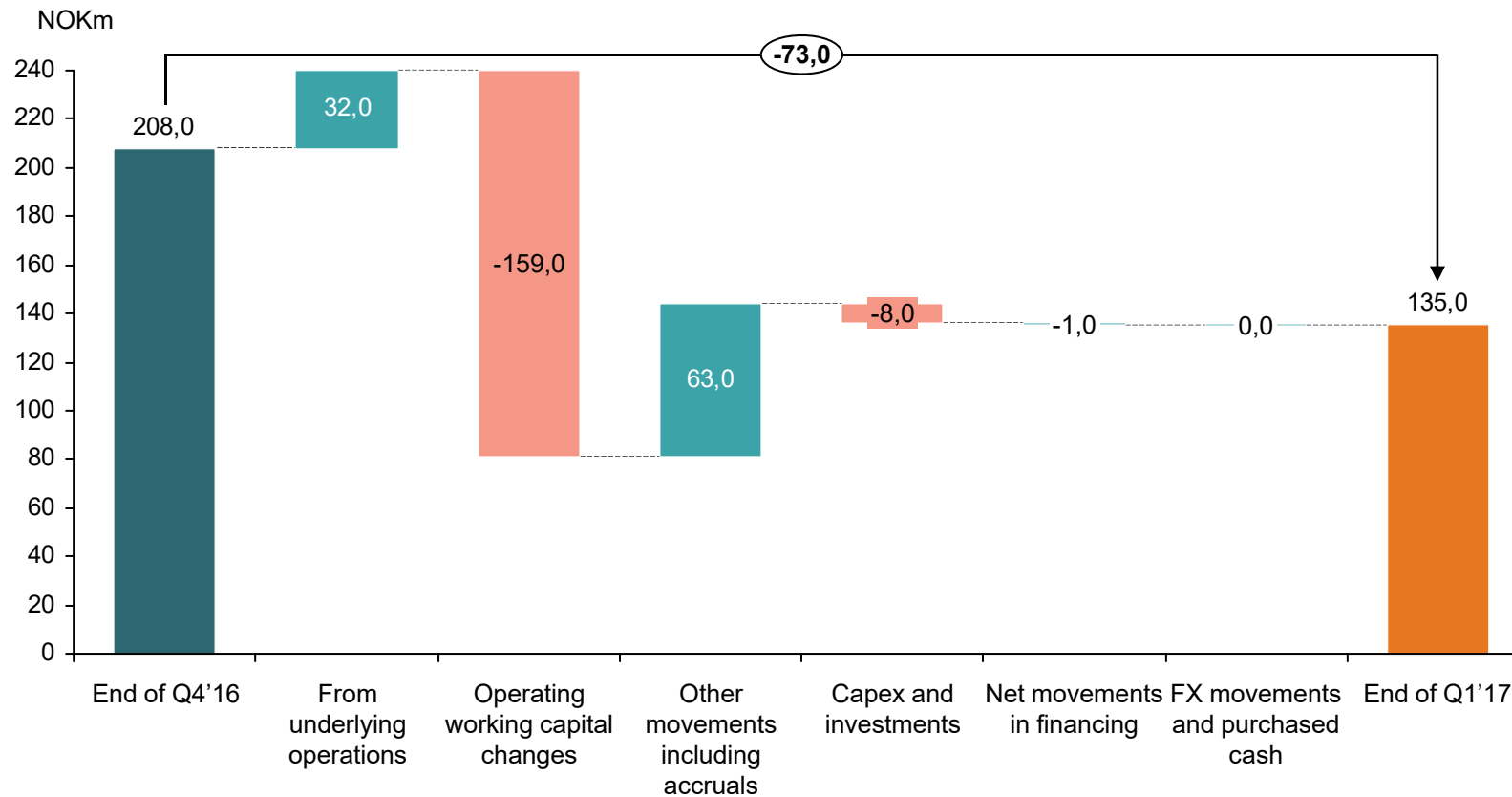
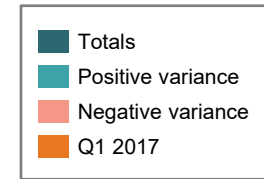
*Preliminary unaudited financials



SOLID BALANCE SHEET



GROUP CASH MOVEMENTS Q1'17



Negative working capital effects reduce cash levels; mainly cyclical



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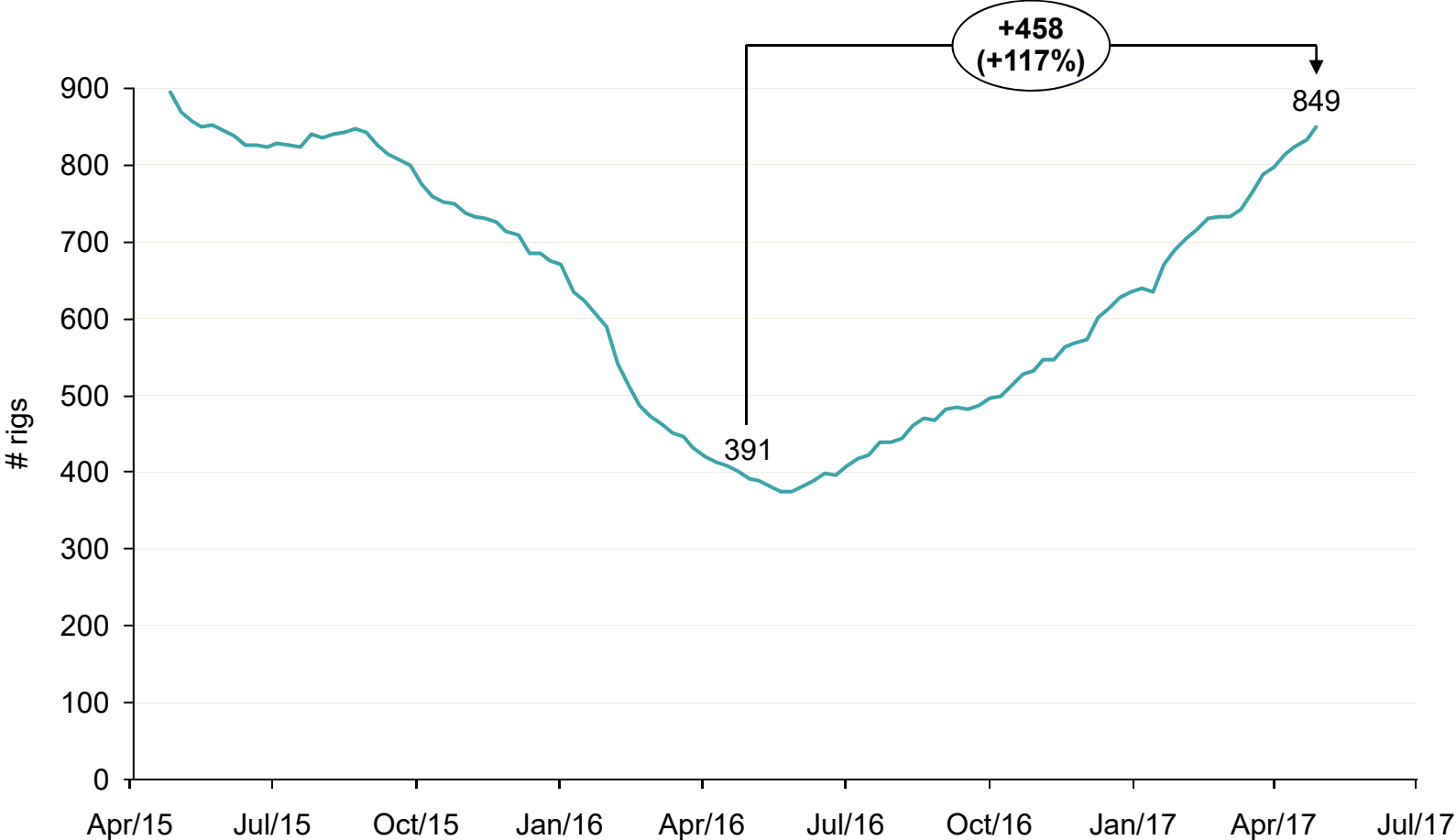
OUTLOOK

MOBILE PIPELINE®

US ONSHORE RIG COUNT CONTINUES THE UPWARD TREND



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Source: Baker Hughes (Data per 28 April 2017)



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MOBILE PIPELINE®

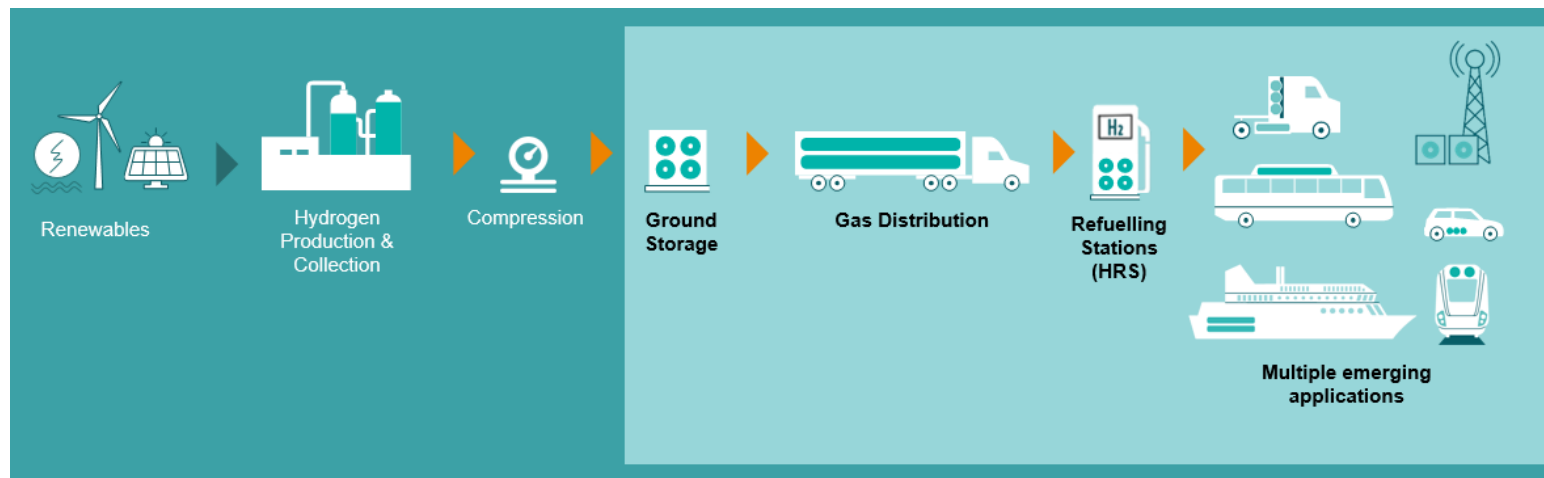
- The project funnel remains sound
 - North American oil & gas activity strong driver
 - Most opportunities expected to materialize in 2nd half of 2017
- Some risk that Q2 will be softer than Q1, but capacity in the quarter will be fully utilized for later deliveries
 - Q3 and Q4 expected to be healthy
- Long-term agreement with Certarus
 - TITAN® order worth MUS\$ 20.6 (around MNOK 177)
- Ready to meet aggressive competition in North America
 - Major cost reductions accomplished
 - Continuous product development
 - Unmatched after sales service
 - Leasing and other financial support
 - Global footprint enables efficient residual value management





HYDROGEN

- Continued substantial growth
- Focus widening from Light-Duty Vehicles to numerous other segments
 - Ground storage
 - Distribution
 - Heavy-Duty Trucks & Buses
 - Rail
 - Maritime
- Infrastructure development required to enable growth in transportation applications

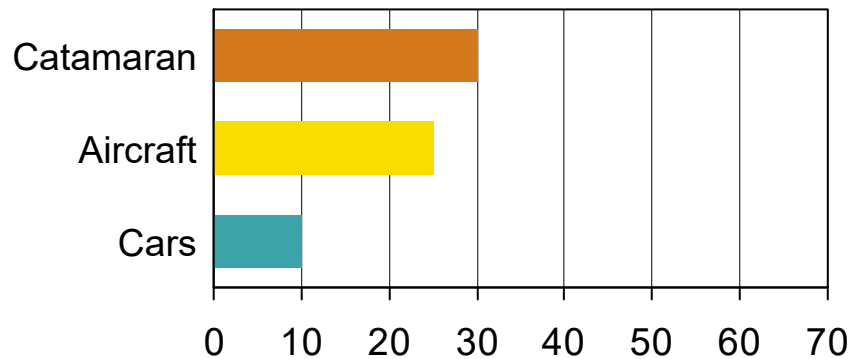


MARITIME APPLICATIONS EMERGING AS A MAJOR OPPORTUNITY – NORWAY TAKING THE LEAD



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Energy efficiency passenger transport



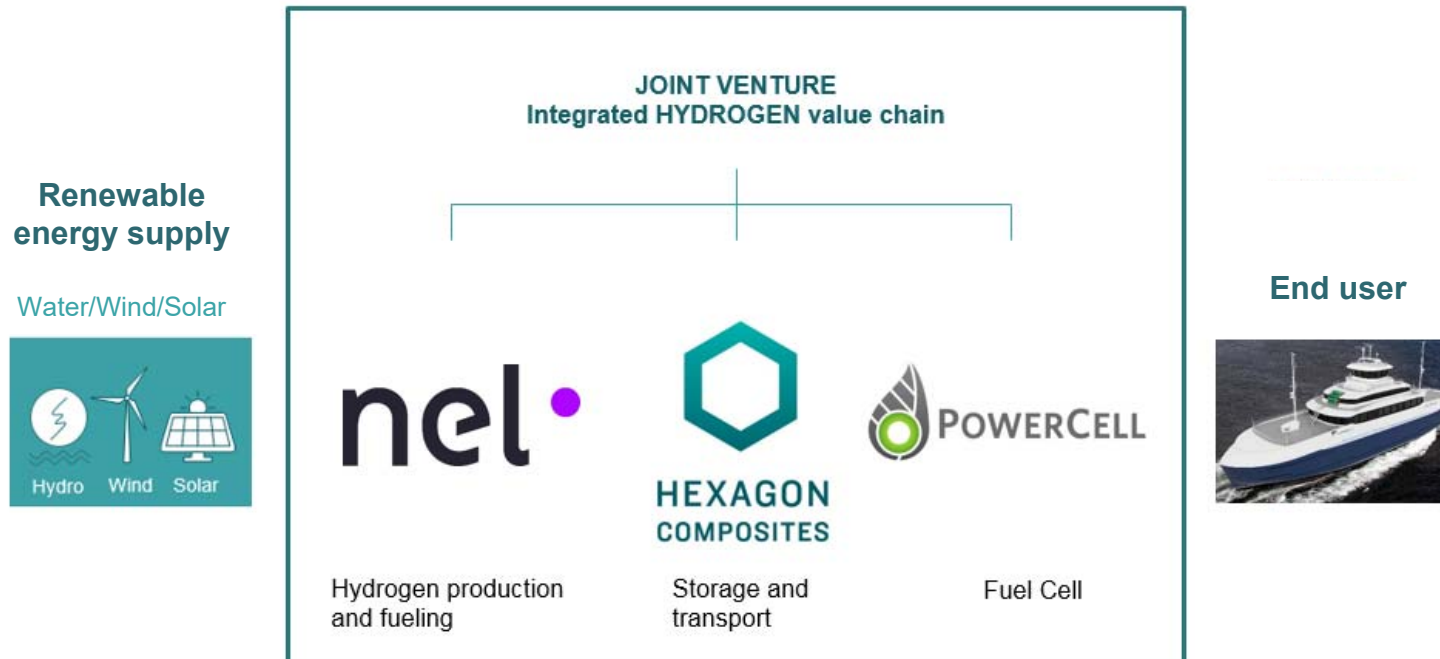
liter/per passenger/100 km

Source: input from NTNU



Photo: GKP7H2/Brødrene Aa

JOINT VENTURE WITH NEL AND POWERCELL TAILOR-MADE TO ADDRESS MARITIME OPPORTUNITIES



The JV will combine specialized H2 know-how with integration capabilities to support complex configurations



LIGHT-DUTY VEHICLES CNG

- *“Its short-term availability makes natural gas an important component of our overall strategy for eco-friendly mobility of the future.”*

Dr. Ulrich Eichhorn, Head of R&D at Volkswagen

- Volkswagen signed LoI with among others E.ON, TOTAL and Gazprom to promote CNG mobility
 - Increase CNG vehicle fleet in Germany tenfold to 1 million by 2025
 - Expand filling station network to 2,000 locations



Volkswagen Signs On to Promote, Expand CNG Mobility

Posted by Lauren Tyler - May 4, 2017



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Tweet

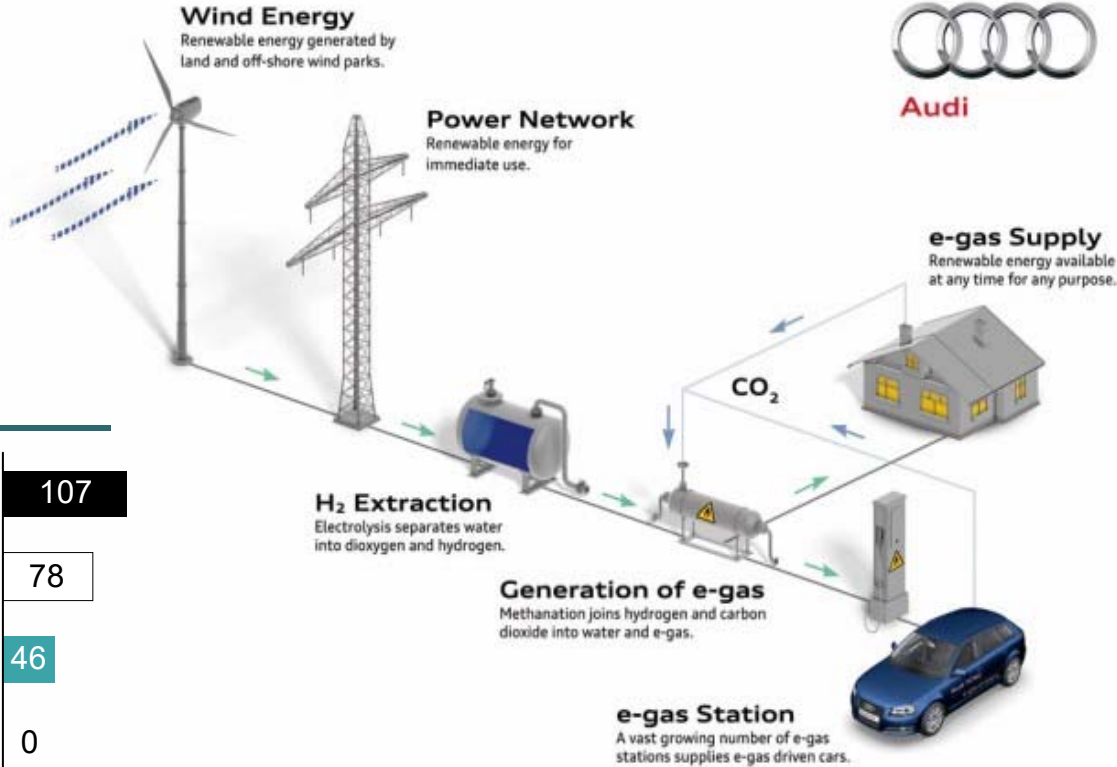


“Gas-fuelled mobility is environmental protection that is immediately available.”
Volkswagen Group

CNG ENVIRONMENTAL VALUE PROPOSITION ENHANCED BY BIOGAS AND “E-GAS”



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Life-cycle carbon intensity in gram CO2-equivalents / MJ

Diesel	107
Natural gas	78
Biogas (landfill gas)	46
Audi e-gas	0
Biogas (dairy digester)	-276

Source: EU Fuel Quality Directive; EU Renewable Energy Directive; California Air Resources Board; Audi



LIGHT-DUTY VEHICLES CNG

- Renewed interest in CNG as important component in clean energy mix
 - Electrification alone does not solve the CO2 challenge
- Healthy underlying growth
- Q2 will be negatively impacted by product acceptance delay from one LDV program
 - Relaunch planned for early Q3
 - Much of the lost volume is expected to be recovered in second half of 2017



AGILITY FUEL SOLUTIONS



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- 2017 Heavy-Duty market relatively flat
- Expansion into new markets and geographies
- Manufacturing optimization initiatives expected to improve profitability and competitiveness
- Established new Propane business unit
 - Focus on the global LPG commercial vehicle market
 - Broader portfolio of clean fuel solutions
 - Leveraging capabilities, technologies and footprint





LPG COMPARED TO CNG

- Propane & CNG are complimentary fuels
 - CNG core in heavy-duty class 8 trucks and urban buses
 - Propane core in medium-duty class 4 & 5 school buses, step vans and delivery trucks
- LPG offers several advantages over conventional fuels within the medium-duty markets:
 - Lower fuel price for fleets
 - Less expensive fueling stations
 - Nationwide availability
 - Low cost conversions

Medium-duty vehicles and industrial LPG applications



LPG



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- Q2 is sold out
 - Order backlog for 2nd half of 2017 at satisfactory level
- New drive in America
 - Introduction of the cylinder by regional North American LPG marketers in Q2
 - Targeting the BBQ market
- Continued strong growth from European core markets and customers



Lipigas cylinder with new branding features

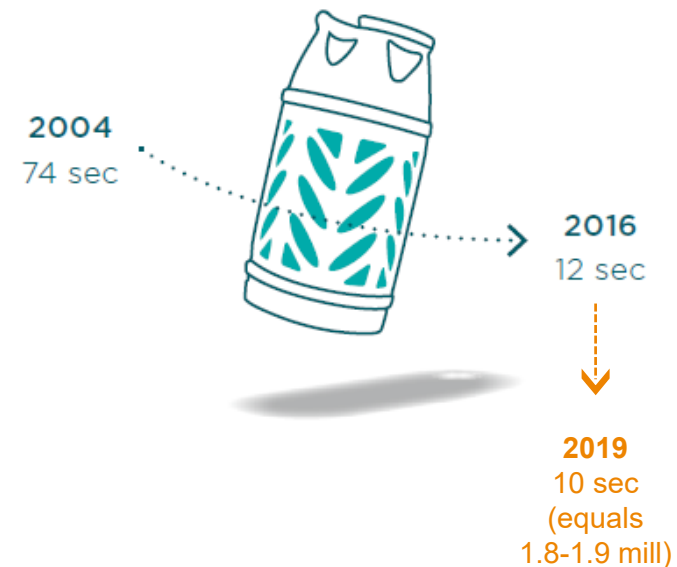


TUNED FOR FUTURE GROWTH

75 million NOK investment program to further enhance manufacturing efficiency and product improvements

- New machineries and tools for further reduction of cycle time
 - Increase production capacity by 200.000 cylinders by mid 2019
- Meet increasing global demand and specific design requirements
 - Enhanced product properties through branding, design and features
- Investment and market program expected to improve capacity utilization, profitability and competitiveness

Reduced cycle time





OUTLOOK – SUMMARY

- Positive Mobile Pipeline® outlook
 - Sound market growth expected for Light-Duty Vehicles in 2017
 - Product acceptance delays from one program
 - Low-Pressure LPG remains very strong
 - Significant Hydrogen growth continues
 - Relatively flat short term market for Agility but better market signals towards end of 2017
 - Integration of xperion according to plan – harvesting of synergies has begun
- Growth and profit management main priorities short term



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QUESTIONS PLEASE

Jon Erik Engeset, CEO
David Bandele, CFO